

Transfer of Technology for Successful Integration into the Global Economy



United Nations

New York and Geneva 2003

NOTE

The term "country" as used in this publication also refers, as appropriate, to territories and areas. The designations employed and the presentation of the material do not imply the expression of any opinion whatsoever on the part of the United Nations concerning the delimitation of its frontiers or boundaries. In addition, the designations of country groups are intended solely for statistical or analytical convenience and do not necessarily express a judgement about the stage of development reached by a particular country or area in the development process. Mention of any firm name, organization or policies does not endorsement by the United Nations.

The material contained in this publication may be freely quoted with appropriate acknowledgement.

UNCTAD/ITE/IPC/2003/6

UNITED NATIONS PUBLICATION

<i>Sales No.E.03.II.D.31</i>

ISBN 92-1-112603-7

Copyright © United Nations, 2003
All rights reserved

Preface

The book focuses on successful cases of technology transfer and integration into the world economy.¹ They identify factors that could enable firms in developing countries to upgrade technologies or develop new technologies with a view to enhancing their *productivity*. Thus, these cases are expected to provide lessons, in terms of best practices, to other developing countries in the context of technological capacity building.

The book deals with sectors where selected developing countries have demonstrated their ability to create new productive capacities and successfully participate in the world market. They represent examples of *created* comparative advantage—that is, cases in which a country's factor endowments were modified through investment in physical capital, human resources and the building up of capacities so as to develop and use new technologies. The lessons for other countries lie not in the actual selection of the industry but rather in how each of the three countries overcame the handicaps they faced and struggled to secure a place in the world market.

Establishing new lines of productive activity is the essence of the catch-up process and the bridging of the gap between developing and industrial economies. The case studies illustrate how this was done in three sophisticated and relatively capital- and technology-intensive industries. The relevant issues are how international competitiveness was achieved in new lines of productive activities and whether similar policy approaches can be made to work in today's relatively more open and rules-based global trading environment.

The case studies help to show that industries are created by means of a combination of market signals and government policies and institutional support. This process takes a very long time and it is not always smooth. In the early stages, protection allowed industry to grow.

The studies have been carried out under the UNCTAD/UNDP Global Programme on Globalization, Liberalization and Sustainable Human Development: Best Practices in Transfer of Technology.

¹ Three case studies were made available, as separate documents, to the WTO Working Group on Trade and Transfer of Technology, as follows: A Case Study of Embraer in Brazil, UNCTAD/ITE/IPC/Misc.20; A Case Study of the Pharmaceutical Industry in India, UNCTAD/ITE/IPC/MISC.22; and A Case Study of the Automotive Industry in South Africa, UNCTAD/ITE/IPC/MISC.21.

Acknowledgements

The "Best Practices in Transfer of Technology for Successful Integration into the Global Economy" report was prepared out by the Investment Policy and Capacity building Branch, DITE, under the UNCTAD/UNDP Global Programme on Globalization, Liberalization and Sustainable Human Development: Best Practices in Transfer of Technology. The work has been carried out under the direction of Assad Omer, assisted by Maria Susana Arano and Monica Adjivon-Conteh. Overall guidance was provided by Khalil Hamdani.

The overview of the three cases was prepared by Irfan ul Haque. The case study of the aircraft industry in Brazil was prepared by Professors José E. Cassiolato, Roberto Bernardes and Helena Lastres; the case study of the pharmaceutical industry in India was prepared by Biswajit Dhar and C. Niranjana Rao, and received inputs from Veenu Gupta; and the case study of the South African automotive industry was prepared by Professors Trudi Hartzenberg and Samson Muradzikwa. Atul Kaushik provided valuable inputs to and comments on the initial draft on the international dimension of the policies adopted for supporting technological capacity building.

Thomas Ganiatsos, Paolo Bifani, David Vivas and Jagdish Saigal at the UNCTAD Expert Meeting on Best Practices in Transfer of Technology provided comments and suggestions.² Comments were also received from Pedro Roffe and Yehia Soubra.

The views expressed by the authors do not necessarily represent those of UNCTAD or UNDP

² UNCTAD/UNDP Global Programme on Globalization, Liberalization and Sustainable Human Development: Best Practices in Transfer of Technology. Meeting on Transfer of Technology for Successful Integration in the Global Economy. Geneva, 11–12 April, 2002. See Report on the Meeting in www.unctad.org

TABLE OF CONTENTS

<i>Preface</i>	iii
...	

Part I

Overview

Introduction.....	3
Chapter I. The Policy Context and Scope	5
Chapter II The Findings.....	7
1. The origins of the three industries	8
2. The evolution of government policy	9
3. Mechanism for transfer of technology	12
<i>A. The Brazilian aircraft industry</i>	12
<i>B. The Indian pharmaceutical industry</i>	13
<i>C. The South African automotive industry</i>	15
4. Industrial structure and inter-firm links.....	16
5. Strategic alliances and risk management	17
6. Promotion of industry and global trading rules.....	18
Chapter III. Conclusions and Lessons.....	21

Part II

Case Studies

A Case Study of Embraer in Brazil

Introduction.....	27
Chapter I. The Importance of Embraer and the Aircraft Innovation System in the Brazilian Economy.....	29
Chapter II. Development of the Brazilian Aircraft Industry up to Privatization: State Support and Technology Strategy.....	33
Chapter III. The 1990s: Crisis, Privatization and Recovery.....	41

Chapter IV. Understanding Embraer's Recent Success.....	47
1.Competition in the aircraft market during the 1990s.....	47
2.Embraer's production and innovative strategy.....	49
3.The strategy in action: the ERJ-145 and ERJ-170/190.....	54
Chapter V. Creating Local Systems of Innovation for Aircraft Production in São Jose dos Campos.....	65
1.Scientific and technological infrastructure.....	65
2.Locally subcontracted small and medium-sized enterprises....	66
3.Support institutions.....	71
4.Recent changes: Attracting foreign suppliers	74
Concluding Remarks: The Policy Perspective.....	77
References.....	81

A Case Study of the Pharmaceutical Industry in India

Introduction.....	87
Chapter I: Historical overview of the Indian pharmaceutical industry.....	89
1. The policy regime since the 1970s.....	90
2. The new drug policy of 1978.....	90
A. <i>Expansion of capacities and the role of foreign firms</i>	90
B. <i>Emphasis on technology and R&D</i>	91
C. <i>Price control regime</i>	92
3. Modifications to the drug policy.....	92
4. The Indian patent system.....	94
Chapter II: Impact of the Policy Regime on the Development of the Pharmaceutical Industry.....	97
1. Effects of active policy intervention.....	97
2. Performance of the pharmaceutical industry during the 1990s.....	101
A. <i>Production</i>	102
B. <i>Exports</i>	103
C. <i>Imports</i>	106
D. <i>Research and development</i>	107
E. <i>Knowledge partnerships</i>	109
F. <i>Technology transfer</i>	114
G. <i>Foreign direct investment</i>	115
Chapter III: The Success of Ranbaxy Laboratories.....	117

1. Performance of the firm in the 1990s.....	118
A. <i>Growth in size</i>	118
B. <i>Growth in size of operations</i>	119
C. <i>Foreign exchange transactions</i>	121
2. The technology factor in the performance of Ranbaxy	
Laboratories.....	124
A. <i>Growth of in-house R&D activities in the 1990s</i>	124
B. <i>Areas of R&D spending of Ranbaxy Laboratories</i>	126
(i) Abbreviated new drug applications.....	126
(ii) Development of new processes.....	127
(iii) Novel drug delivery systems.....	127
(iv) New drug discovery.....	127
Concluding remarks	129
References.....	133

A Case Study of the Automotive Industry in South Africa

Introduction.....	141
Chapter I. Factors Shaping Technological Capability in the Automotive Industry.....	143
1. Origins of the automotive industry in South Africa.....	143
2. From import substitution to export orientation.....	143
3. Ownership patterns.....	145
4. Location of industry.....	145
5. Foreign direct investment.....	146
6. Attracting foreign automotive producers in the 1990s.....	146
Chapter II. Performance of the South African Automotive Industry.....	149
1. Quantitative assessment.....	149
A. <i>Investment</i>	149
B. <i>Market performance</i>	151
C. <i>Export performance</i>	151
2. Qualitative assessment.....	156
A. <i>Inter-firm relationships</i>	156
B. <i>Learning processes</i>	159
C. <i>Labour productivity</i>	160
Chapter III. Supporting the Automotive Industry: Policy and Institutions.....	163
1. Motor Industry Development Programme (MIDP).....	163
A. <i>Light Vehicle Programme</i>	164
B. <i>Medium and Heavy Vehicle Programme</i>	165
C. <i>A critique of the MIDP</i>	166
2. South Africa Bureau of Standards (SABS).....	167

Chapter IV. Successful Integration into Global Markets: The Stories of Two Firms.....	169
1. Bosal Automotive: innovating for global integration.....	169
2. Volkswagen of South Africa: export-led skills development and employment creation.....	170
Concluding Remarks	171
Appendices.....	173
Appendix 1: Productive Asset Allowance.....	173
Appendix 2: Mid-Term Review: Amendments to the Medium and Heavy Vehicle Programme.....	174
References.....	175

Part III

International Dimension

The Case Studies in the Light of Multilateral Rules

Introduction.....	179
Chapter I. Main Policy Instruments Identified in the Case Studies	181
1. Main policy instruments in the case study of Embraer	181
2. Main policy instruments in the case study of the pharmaceutical industry	182
3. Main policy instruments in the case study of the automotive industry	183
Chapter II Selected Provisions of WTO Agreements Relevant to the Identified Policy Instruments	185

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_10554

