

UNITED NATIONS DEVELOPMENT PROGRAMME ANNUAL REPORT 2018

#### CONTENTS

FOREWORD BY ACHIM STEINE

#### WHEN

#### WHY

OUR RATIONALE	
CONNECT	ING THE SDGs
DEVELOP	MENT IS A VIRTUOUS CYCLE

#### **WHO**

#NEXTGENUNDP	8
OUR LEADERSHIP	10

#### WHAT

TRATEGICALLY ON TRACK	12
SIGNATURE SOLUTIONS	
POVERTY	14
GOVERNANCE	16
RESILIENCE	18
ENVIRONMENT	20
ENERGY	22
GENDER	24

#### HOW

RETHINKING DEVELOPMENT FROM WITHIN		
POWERING THE UN REFORM	28	
THE UNDP FAMILY	29	
PARTNERS		
SHAKING HANDS WITH THE WORLD	30	
LENDING STAR POWER TO THE SDGs	31	
RESOURCES AND CONTRIBUTIONS	32	
TOP 2018 UNDP FUNDING PARTNERS	33	
CONNECTING THE WORLD		

#### FOREWORD

# CHANGING. IMPROVING. DELIVERING.



**2018 WAS A REMARKABLE YEAR FOR UNDP.** It was our first full year of implementing a new Strategic Plan – a plan built to help countries deliver on the Sustainable Development Goals.

At a time of change for the United Nations, we worked with our partners to help people get on their feet and stay there – meeting shortterm needs while laying the foundations for a hopeful, confident future.

In Yemen and the Lake Chad region, though conflict and fragility continue to block the arteries of progress, we saw a new way of working between humanitarian and development actors take root, bridging life-saving response with recovery and development.

From India to Fiji, we saw a surge of innovation connecting people with the services they need to get out of poverty, shaping governance solutions of the future. A youth employment and entrepreneurship initiative that started in Rwanda back in 2013 is now in 10 countries and set to be scaled up continent-wide by the Africa Union.

In the next pages you will see some of the many results we achieved in 2018. They reinforce that UNDP is uniquely designed to help solve complex development problems in a courageous, integrated and innovative way. They reinforce a trait I have come to admire in this organisation: its potential to take change to scale. It is a potential we need to fulfill to support countries in meeting the ambition of the 2030 Agenda.

In 2018, we demonstrated that we are up to the challenge, with the highest programme delivery in five years, restored financial stablity, increased efficiency and a geographicallydiverse, gender-balanced leadership team – even as we powered UN reform and, now, step back from coordinating United Nations agencies in the countries we serve.

As Administrator, it was a true pleasure to lead the *#NextGenUNDP* transformation during 2018, disrupting how we think, invest, manage and deliver to accelerate sustainable development.

Today, UNDP's mission has never been as clear: we are here to help the 170 countries and territories in which we currently work to reach their development priorities so that no one on this planet is left behind.

We look forward to your partnership and collaboration on the journey.

Achim Steiner Administrator United Nations Development Programme

WHEN

# **UNDP IN 2018**



31 MILLION people had better access to the service they need to tackle poverty

Ň\***†**†

Provided HIV testing/ counselling to 6.3 MILLION people



17,000 people working

Leveraged

\$6 BILLION

from public and private sources across

110 countries for sustainable energy



170 countries and territories

> Supported elections around the world on average EVERY WEEK

> > .....

\_\_\_\_\_

**4 MILLION** people living in or recovering from crisis got a job or improved their livelihoods

..............



One of the world's most

## TRANSPARENT

organisations, according to the Aid Transparency Index 2018

**27 MILLION** people were stronger in the face of climate change

256 MILLION

# OUR RATIONALE

## **CONNECTING THE SDGs**

The Sustainable Development Goals provide a holistic blueprint for change – an integrated plan to end poverty, protect the planet, and ensure that all people enjoy lasting peace and prosperity.

UNDP's role is to help governments and actors throughout society to power and accelerate their progress towards the Goals, while keeping the global vision intact and on track.

Combining the ambition of Agenda 2030 with the SDGs now demands a new kind of approach to development: the more disruptive we are, the more transformational the solutions will be.



## **DEVELOPMENT IS A VIRTUOUS CYCLE**

UNDP knows from experience that incremental change is not enough. Tackling drought in Somalia is not just about water. Fighting poverty in Argentina is not just about income. Promoting hydrogen-based clean mobility in China is not just about technology.

In reality, preventing drought and famine will consolidate peace and security, and increase confidence in the economy. Fighting poverty will improve people's health through access to medical insurance. Promoting hydrogen energy solutions will improve public services, make cities healthier, and help stop global climate change.

In short, one well-designed, positive change leads to many others.



## **#NEXTGENUNDP** WHERE PAST, PRESENT AND FUTURE MEET

#NextGenUNDP builds on our existing assets – worldwide presence, thought leadership, and over 50 years of experience – to respond to a fast-changing development landscape. We are creating new solutions, building collaboration platforms, and sparking new partnerships and financing instruments. These innovations are disrupting the way our organisation thinks,

invests, manages, and delivers - so we can perform faster and better than ever.

#### THINK

From reimagining the **Human Development Report**, to improving how we **use data to fight poverty**, to speeding up results through the **Accelerator Labs**, *#NextGenUNDP* is boosting countries' progress toward the SDGs.



Investing **US\$5 billion** each year in development progress, and as countries' partner of choice to access **global funding windows**, *#NextGenUNDP* understands finance and risk, and how to **bring more investors** to the table. Learning from the bees: youth training in Bekaa Valley, Lebanon. Photo: Rana Sweidan / UNDP Lebanon



#### MANAGE

A better workplace means better results, so we are pushing the boundaries to **improve our business model**, **balance our books**, **increase efficiency**, **go digital**, and **invest in our people** for a more innovative, effective and efficient #NextGenUNDP.



#### DELIVER

With our **Global Policy Network** connecting UNDP's 17,000-strong workforce, **country platforms in 46 countries**, and a determination to **innovate**, *#NextGenUNDP* is breaking down silos with partners to change how complex problems are solved.

# **OUR LEADERSHIP**

## THE TEAM

A gender-balanced, geographically diverse new team of Assistant Secretary-Generals and Resident Representatives now leads UNDP in and across the 170 countries and territories we currently serve. With 17,000 people connected through our new Global Policy Network, UNDP is one of the world's largest, most diverse, fastest learning organisations. Meet the team.



UNDP's 126 Resident Representatives, displaying a 50:50 gender ratio, join our Administrator in Bonn.



#### **GENDER PARITY AND INCLUSION AT UNDP**

Half of UNDP's leaders and staff across the world are women. Our commitment to gender equality runs deep and plays a central part in UNDP's new People for 2030 strategy, designed to enhance how we attract, train and retain world-class development talent. But we know there is more to do, because a better workplace means better results. In 2018, new policies and measures on gender parity, sexual harassment and disability inclusion advanced a more inclusive, equal and respectful workplace. A new talent programme for young professionals with a disability – the first of its kind in the UN – was launched by UNDP and UNV.

## EXECUTIVE MANAGEMENT

Our Associate Administrator and eight Assistant Secretary-Generals (ASGs) lead our teams and connect UNDP's local results for global change.



TEGEGNEWORK GETTU\* UN Under-Secretary-General and UNDP Associate Administrator







ABDOULAYE MAR DIEYE Bureau for Policy and Programme Support

AHUNNA EZIAKONWA Regional Bureau for Africa

ASAKO OKAI Crisis Bureau





HAOLIANG XU Regional Bureau for Asia and the Pacific

LUIS FELIPE LÓPEZ-CALVA Regional Bureau for Latin America and the Caribbean

MIRJANA SPOLJARIC EGGER Regional Bureau for Europe and the Commonwealth of Independent States







SUSAN MCDADE Bureau for Management Services

ULRIKA MODÉER Bureau of External Relations and Advocacy

# STRATEGICALLY ON TRACK

UNDP's Strategic Plan for 2018-21 to help accelerate progress towards Agenda 2030 has three integrated objectives: to eradicate all forms of poverty, accelerate structural transformations, and build resilience to shocks and crises. In 2018, UNDP delivered results against each, accelerating local action to drive global change while embarking on a major shift in the way it works.

### Poverty

Governance

Resilience

Environment

Energy

Gender

## SIGNATURE SOLUTIONS

In 2017, UNDP defined and implemented six cross-cutting approaches to development, known as Signature Solutions. A robust, integrated way to put our best work – or "signature" skillset – into achieving the SDGs. The following pages explain the Solutions, highlighting the impact each one made in 2018.

## **GENDER MAINSTREAMING**

A prerequisite of UNDP's Strategic Plan is to mainstream gender throughout its work, so that everyone in a society has the freedom and opportunity to thrive.  $\mathcal{A}$ 

(((





https://www.yunbaogao.cn/report/index/report?reportId=5\_11796

# KEEPING PEOPLE OUT OF POVERTY. 31 MILLION AT A TIME.

It's no coincidence that our first Signature Solution relates directly to the first Sustainable Development Goal: to eradicate all forms of poverty, wherever it exists. For UNDP, helping people to get out and stay out of poverty is our primary focus. It features in our work with governments, communities and partners across the 170 countries and territories in which we operate.

In 2018, we helped nearly half of the countries in the world to make the SDGs relevant at home, aligning local and national priorities with the Goals for both immediate and long-term benefits. Given the interconnected nature of the SDGs, this advanced progress towards ending the many faces of poverty – once and for all.



..... UN partners with whom we worked most frequently on Poverty in 2018







