

UNEP

UNITED NATIONS
ENVIRONMENT
PROGRAMME

PROGRAMME
PERFORMANCE
REPORT 2012-2013

2012-2013





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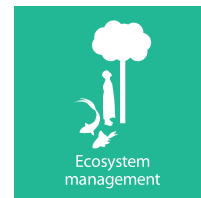


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Achim Steiner

***UN Under-Secretary-General and
Executive Director, UNEP***

FOREWORD

2012-2013 marked an historic opportunity for governments and organizations to benefit from UNEP to achieve better development outcomes by integrating the environmental dimension in their sustainable development strategies. The UN Conference on Sustainable Development in 2012 and General Assembly resolutions in 2012 and 2013 signaled a commitment from governments worldwide to enable UNEP take on a strong leadership role in this respect as the authority for the environment in the United Nations system.

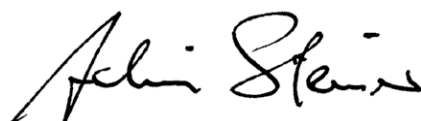
This **Programme Performance Report** validates the fundamental strength of UNEP to take on such a leadership role with proven results and prospects for catalyzing meaningful and sustained change leveraged through our extensive network of partners. Responding to the demand from member states, it is different from previous reports on UNEP's performance. First, it reflects more clearly to what extent the organization is bringing about change and its value for money. Second, it enables us to learn where our services are most effective and where we need to improve our strategy or *modus operandi*.

Key issues from this reporting process are:

- Overall, we fully achieved 64 per cent of our expected accomplishments within the two-year time frame of our Programme of Work, 30 per cent partially achieved but with progress still underway and 6 per cent not achieved. 85 per cent of indicator targets that were achieved were over-exceeded.
- Some of the performance indicators require more dedicated time and resources to track and analyze, a priority for the next reporting period
- We learned that our performance measurement cannot be restricted to the biennium alone as some results are only visible after a sustained engagement of ten or more years
- Strategies for upscaling through partnerships, especially within the UN system, must be in place right from the start—a priority for further improving our delivery
- We will need to refine our reporting process so that we can routinely monitor progress from sustained engagement on a number of issues. Our reporting does not yet capture all parameters where long-term monitoring is necessary and this will be a priority as we further improve our results reporting

This report is structured to provide an overview of our performance against the Programme of Work for the biennium 2012-2013, signaling the complete implementation of our Medium-Term Strategy for the period 2010-2013. The first section shows overall results having spent some USD 438 million over the biennium 2012-2013, albeit with some results becoming visible only after many years of sustained work. We also provide a synopsis of what we have done, and what further we plan to do, to increase our prospects for results. The report then goes into details for every priority area in the Programme of Work 2012-2013, showing what results we achieved and with what resources.

With continued demand for our products and services, our outlook remains focused on the changes we can catalyze, leveraging the strengths of key partners, and the benefits our support delivers to our constituency.





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