

PPP Capacity Building Training Lao PDR



26th -27th August
Landmark Hotel, Vientiane

August 2015



NO CHANGE WITHOUT A

A3BEL

	THURSDAY
8:00 – 8:30	Registration
8:30 – 10:00	Session 3b Risk Allocation
10:00 – 10:30	COFFEE BREAK
10:30 – 12:00	Session 4: Project Structuring
12:00 – 1:00	LUNCH
1:00 – 2:30	Session 5: Procurement Planning
2:30 – 3:00	COFFEE BREAK
3:00 – 4:30	Project Case Presentations and Discussion
4:30 – 5:00	Lessons Learnt
	Closing



Session 3b: Risk Identification and Allocation





PPP Risks

- Chance of something happening that affects a PPP project (usually negatively)
- Consequences and costs if it happens
- Who is directly affected and incurs those costs?
- How do they respond knowing that it is their risk?





Risk as a PPP value driver

- Risk allocation is closely linked to performance
- Partners behave to manage or avoid incurring risks they are responsible for
- If payments / profitability of a private party is exposed to a particular risk, they will manage that risks to avoid incurring it
- Hence how risks are allocated is closely linked to how PPP partners perform



Key risk allocation issues



- In a PPP, (most) risks are identified and allocated to a partner in the PPP contract
 - i.e. the contract will have clauses saying, “...if xyz happens, then the private partner will be responsible for the costs”, or
 - “... if abc happens, then the public sector will compensate the private partner”, etc.
- Each risk should be allocated to the partner who is best able to control or manage that risk
 - Public example – policy change risk is best managed by the public partner
 - Private example – design or construction risk is best managed by the private partner
 - Shared example – force majeure (flood, earthquake) is often shared
- Risk is allocated to a private partner at cost
 - Cost of transferring too much risk
 - Cost of transferring wrong risk



Types of PPP Risks



Risk	Description
Planning stage	Planning approvals Environmental certificate Land availability Etc.
Construction stage	Construction delays Cost overruns Etc.
Operation stage	Design fault Maintenance costs risk Operation costs risk Demand risk Etc.





Types of PPP Risks cont...

Financing	Interest rate risk
	Currency risk
	Inflation risk
	Tariff setting risk
	Etc.
Others	Policy risk
	Regulatory risk
	Interface risk
	Contract risk

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_4146

