



High-Level Expert Group Meeting on PPP
11-13 November 2012, Tehran

Role, structure and function of PPP Units

Transport Division, UN ESCAP

<http://www.unescap.org/ttdw/ppp/index.html>



Why a PPP Unit may be needed

**Managing a successful PPP Programme/
projects depends greatly on:**

**Capacity in specialized functions including
to identify and develop projects; evaluate
alternative financing options; optimal risk
transfer; and negotiate contract and
manage projects and contracts**

**However, necessary skills for such tasks is
often lacking in the public sector**



Response by Some Governments

Created dedicated PPP Units to consolidate necessary skills and bring forward portfolios of suitable projects across all sectors

Roles, organizational structures, functions, staffing and funding of such units however vary by country



PPP Units/ Programmes

- **Public-Private Partnerships in India, Ministry of Finance**
- **Private Infrastructure Investment Management Center (PIMAC), ROK**
- **Public-Private Partnership Center (PPP Center), Philippines**
- **Directorate of Public-Private Partnership (PPP), Bappenas, Indonesia**
- **Infrastructure Investment Facilitation Centre (IIFC), Bangladesh**
- **Infrastructure Project Development Facility (IPDF), Pakistan**
- **PPP Unit, Board of Investment, Sri Lanka**
- **Gujarat Infrastructure Development Board (GIDB), Gujarat, India (also in many other states)**
- **Partnership Victoria (Australia; similar in other states)**



Functions of PPP Units

- **Advice on policy and programmes**
- **Project development and evaluation**
- **Marketing/promotion of projects**
- **Ensuring uniformity of policy standards,**
- **Quality control, standardization**
- **Technical assistance to government agencies**
- **Financial support for project**
- **Knowledge transfer, training, resource material**
- **Providing support in the procurement process**



Organizational set-up and funding

Established under law or administrative decree

Location

- **Within government**
 - **Cabinet**
 - **Senior Ministry and / or Sectoral Ministry**
- **Semi-autonomous / state-owned company**
- **Separate corporate entity**

Funding

- **Operational**
 - **Government budget / Department's budget**
 - **Fee (from agencies and private sector)**
 - **Grant from donors**
- **Project development**
 - **Revolving fund, Fee, Government's PDF support**



Observations and conclusions from ESCAP EGMs

Organized EGMs to discuss issues in PPP including PPP units. Some observations and conclusions were:

Similarities in functions of PPP units

Structures are quite different – but largely a reflection of different systems of government

Funding was an issue (operational and project development)

Follow different approaches to achieve roughly similar objectives

As the system of government and its overall administrative structure vary by country, it is not possible to consider a common structure for PPP units

https://www.yunbaogao.cn/report/index/report?reportId=5_7311

预览已结束，完整报告链接和二维码如下：



on of PPP Units

Policy formulation and coordination	Quality control	Technical assistance	Promote/ market PPPs	Standardization and dissemination
X	—	√	X	—
—	X	—	√	—
√	√	√	—	—
√	√	√	—	√
√	○	√	√	√
X	X	√	○	X
√	√	√	√	√
√	√	√	√	√

d function, and effective; X= intended function, but ineffective; O = intended
:tiveness unclear; — = not an intended function

Source: World Bank, PPIAF Study; 2007