

EVALUATION REPORT 1/2018

THE GLOBAL WATER OPERATORS' PARTNERSHIPS ALLIANCE (GWOPA) STRATEGY 2013-2017

September 2018

EVALUATION REPORT 1/2018

THE GLOBAL WATER OPERATORS' PARTNERSHIPS ALLIANCE (GWOPA) STRATEGY 2013-2017

September 2018



This report is available from <http://www.unhabitat.org/evaluation>
First published in Nairobi in September 2018 by UN-Habitat
Copyright © United Nations Human Settlements Programme 2018

Produced by the Evaluation Unit

United Nations Human Settlements Programme (UN-Habitat)
P. O. Box 30030, 00100 Nairobi GPO KENYA
Tel: +254-020-7623120 (Central Office)
www.unhabitat.org

HS Number: HS/003/19E

DISCLAIMER

The designations employed and the presentation of the material in this publication do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. Views expressed in this publication do not necessarily reflect those of the United Nations Human Settlements Programme, other UN agencies, the United Nations, or its Member States. Excerpts may be reproduced without authorization, on condition that the source is indicated.

Acknowledgements

Authors: Per Kirkemann
Design and Layout: Austin Ogola and Euclide Namema

Front cover photo: EsanIndyStudios, Anuwat phoonsawaengsap / Shutterstock

Table of Contents

ABBREVIATIONS AND ACRONYMS.....	vi
EXECUTIVE SUMMARY.....	viii
1 INTRODUCTION.....	1
1.1 Purpose, objective and scope of the evaluation	1
1.2 Management and conduct of the evaluation	2
2 APPROACH AND METHODOLOGY	3
2.1 Approach	3
2.2 Evaluation questions	3
2.3 Methodology	5
2.4 Limitations	9
3 BACKGROUND AND CONTEXT	10
3.1 Conceptual and implementation framework for GWOPA 2006-2017	10
3.2 GWOPA during 2009-2012.....	13
3.3 The GWOPA Strategy period 2013-2017	15
3.4 The emerging conceptual framework for a new GWOPA strategy	16
3.5 The international actors supporting WOPs	18
4 GWOPA STRATEGY 2013-2017 AND THE WOPS PORTFOLIO	24
4.1 GWOPA Strategy and Charter	24
4.2 The WOPs portfolio	26
4.3 GWOPA cooperation opportunities	30
5 GWOPA GOVERNANCE	32
5.1 UN-Habitat	32
5.2 GWOPA Secretariat	33
5.3 Regional and National WOPs platforms	36
5.4 GWOPA International Steering Committee	38
5.5 GWOPA Assembly and Congress	40
6 FINDINGS ON PERFORMANCE AND ACHIEVEMENTS	42
6.1 Overall Performance	42
6.2 Strategic Objective 1: Guiding Global Growth of WOPs	42
6.3 Objective 2: Strategic Operational Support to WOPs	54
6.4 Cross-cutting issues	62
6.5 Monitoring	63
6.6 Risk management.....	64
7 ANSWERING THE EVALUATION QUESTIONS	65
8 CONCLUSIONS AND RECOMMENDATIONS.....	68
8.1 GWOPA 2013-2017 Achievements.....	68
8.2 Potential scenarios GWOPA 2022.....	70
8.3 GWOPA Strategy 2018-2022	70
8.4 Recommendations for GWOPA 2018-2022	71
9 LESSONS LEARNED	73
ANNEX 1.....	75
ANNEX 2.....	82
ANNEX 3.....	84
ANNEX 4.....	86
ANNEX 5.....	91
ANNEX 6.....	92
ANNEX 7.....	95

List of Boxes

Box 3.1: The origin of GWOPA	10
Box 3.2: Launching of High Level Panel on Water.....	11
Box 3.3: SGD 6 Targets.....	12
Box 3.4: GWOPA activities during 2012.....	14
Box 3.5: Charter definition	15
Box 3.6: UN and International entities engaged in water and water resources management ...	18
Box 4.1: GWOPA Strategy 2013-2017 vision and mission	24
Box 5.1: Excerpts from the Mid-Term Review of the GWOPA Strategy.....	33
Box 5.2: GWOPA's role in project implementation of nine African WOPs	34
Box 5.3: Eligibility criteria for Alliance members and partners	40
Box 5.4: Sessions at the 3rd Global WOPs Congress – September 2015.....	41
Box 6.1: The BEWOP Knowledge Management Study – key observations	47
Box 6.2: GWOPA Performance Improvement Plan Manual	48
Box 6.3: The UN Water Development Report 2016 – Water and Jobs	51
Box 6.4: Draft proposal for Framework of Cooperation between GWOPA and Platforms	54
Box 6.5: How to finance effective WOPs – Lessons from practice	56
Box 6.6: Main findings of the Project Evaluation of 9 African WOPs	59

List of Tables

Table 2.1: Evaluation questions.....	4
Table 2.2: Evaluation of Nine African WOPs	6
Table 2.3: Overview of WOP case studies/ fact sheets.....	7
Table 4.1: GWOPA Strategy 2013-2017 objectives and outcomes.....	24
Table 4.2: Number of WOP profiles logged onto the GWOPA database 2011-2017	26
Table 4.3: Duration of WOPs on the GWOPA database.....	27
Table 4.4: Regional distribution of WOPs: Mentor-Mentee.....	27
Table 4.5: Regional location of Mentees.....	28
Table 4.6: Cost of WOPs	28
Table 4.7: Frequency of themes	29
Table 5.1: Actual GWOPA funding contributions 2013-2017 (USD)	34
Table 5.2: GWOPA expenditures 2013-2017 (USD).....	35
Table 5.3: Regional WOP Platforms	36
Table 5.4: Composition of the International Steering Committee	38
Table 5.5: Conduct of ISC sessions 2013-2017	39
Table 6.1: Summary of BEWOP factsheets.....	44
Table 6.1: Frequency of improvement themes in the case studies.....	45
Table 6.3: Third party agencies funding the case studies	46
Table 6.4: Communication indicators 2013-2017	49
Table 6.5: Alliance indicators 2013-2017	53
Table 6.6: The GWOPA Secretariat's direct support to WOPs	58
Table 6.7: PIP framework for WOP interventions.....	60
Table 6.8: Operators engaged in the 9 African WOPs and number of themes	61
Table 6.9: Effectiveness of risk mitigation	64
Table 7.1: Answers to the Evaluation Questions.....	65
Table 8.1: Evolution of WOPs 2013-2017	68
Table 8.2: Tentative time schedule for actions for clarification of GWOPA's future	72

Abbreviations and Acronyms

ACCD	Catalonian Agency for Development
ACP	African, Caribbean and Pacific countries
ADB	Asian Development Bank
ADWEA	Abu Dhabi Water and Electricity Company
AECID	Spanish Ministry of Foreign Affairs and Cooperation
AFD	The French Development Agency
AfDB	African Development Bank
AfWA	African Water Association
ALOAS	Latin American Association of Water and Sanitation Operators
APE	Aqua Publica Europea
AquaFed	International Federation of Private Water Operators
BCC	Barcelona City Council
BEWOP	Boost Effectiveness of WOPs
BWS	Belize Water Services
CAP-NET	Capacity Network
CAWASA	The Caribbean Water and Sewerage Association
CCWD	Contra Costa Water District
CDB	The Caribbean Development Bank
COPASA	Companhia de Saneamento de Minas Gerais, Brazil
CWWA	Caribbean Water and Wastewater Association
DAC	Development Assistance Committee (OECD)
DGIS	Dutch Ministry of Foreign Affairs, Directorate-General for International Development
EC	European Commission
ED	Executive Director
EMSAPUNO	Empresa Municipal de Saneamiento Básico de Puno, Peru
ERG	Evaluation Reference Group
EUR	European EURO
EurEau	Association of European Water Associations
EQs	Evaluation Questions
GLASS	Global Analysis and Assessment of Sanitation and Drinking-Water
GWA	Global Water Partnership

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_18289

