



Annual Progress Report 2014

Implementation of the Strategic Plan (2014 - 2019)

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UN HABITAT
FOR A BETTER URBAN FUTURE

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Implementation of the Strategic Plan
(2014 - 2019)

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Abbreviations

| | | | |
|----------|--|------------|---|
| AGG | Advisory Group on Gender Issues | GLII | Global Land Indicators initiative |
| AfDB | African Development Bank, | GLTN | Global Land Tool Network |
| AMCHUD | African Ministerial Conference on Housing and Urban Development | GPS | Global Positioning System |
| APMCHUD | Asia-Pacific Ministerial Conference on Housing and Urban Development | HLCP | High-Level Committee on Programmes |
| ASUD | Achieving Urban Sustainable Development | HUDCC | Housing and Urban Development Coordinating Council |
| AusAID | Australian Agency for International Development | HSUP | Housing and Slum Upgrading |
| BOA | Boar of Auditors | HRBA | Human Rights Based Approach |
| BRT | Bus rapid transit | IASC | Inter-Agency Standing Committee |
| CARICOM | Caribbean Community | ICLEI | International Council for Local Environmental Initiatives |
| CCCI | Cities and Climate Change Initiative | ICT | Information and Communication Technology |
| CoFLAS | Costing and Financing Land Administration Services | IFAD | International Fund for Agricultural Development |
| CDCs | Community Development Committees | IIRR | International Institute of Rural Reconstruction |
| COP | Conference of Parties | ILO | International Labour Organization |
| CPI | City Prosperity Index | IMDIS | Integrated Monitoring, Documentation and Information System |
| CRAterre | Centre international de la construction en terre | IMIS | Integrated Management Information System |
| DFID | United Kingdom Department for International Development | INBAR | International Network for Bamboo and Rattan |
| DiMSUR | Technical Centre for Risk Reduction Management, Sustainability and Urban Resilience in Southern Africa | IPCC | Intergovernmental Panel on Climate Change |
| ECLAC | Economic commission for Latin America and Caribbean | IPSAS | International Public Sector Accounting Standards |
| ECOSOC | UN Economic and Social Council | ISUD | Integrated Strategic Urban Development |
| EGM | Expert Group Meeting | ITC | International Trade Centre |
| EMPRASA | Empresa Paulista de Planejamento Metropolitano | JPLG | UN Joint Programme on Local Governance |
| EU | European Union | KMC | Kathmandu Metropolitan City |
| FAO | Food and Agriculture Organization of the United Nations | LAMP | Land Administration and Management programme |
| FSACP | Future Saudi Arabia Cities Programme | LED | Local Economic Development |
| GC | Governing Council | LV-WATSAN | Lake Victoria Region Water and Sanitation Initiative |
| GDP | Gross Domestic Product | LSP | Local Shelter Planning |
| GEMI | Global Expanded Water Monitoring Initiative | MCCA | Multi-year Climate Change Alliance |
| GFDRR | Global Facility for Disaster Reduction | MCUR | Medellin Collaboration for Urban Resilience |
| GIS | Geographical Information systems | MEK-WATSAN | Mekong Water and Sanitation Initiative |
| GIZ | Gesellschaft für Internationale Zusammenarbeit | MINURVI | Ministers of Housing and urban Development of the Latin American region |
| GHS | Global Housing Strategy | | |

| | | | |
|---------|--|----------|--|
| MTSIP | Medium-Term Strategic and Institutional Plan | UNDAF | United Nations Development Assistance Framework |
| NPUDEC | National Programme for Urban Development and Empowerment of Cities | UNDESA | United Nations Department of Economic and Social Affairs |
| NSP | National Spatial Plan | UNDP | United Nations Development Programme |
| OECS | Organisation of Eastern Caribbean States | UNECA | United Nations Economic Commission for Africa |
| OHCHR | Office of the High Commissioner for Human Rights | UNEP | United Nations Environment Programme |
| OIOS | Office of Internal Oversight Services | UNESCAP | United Nations Economic and Social Commission for Asia and the Pacific |
| PAAS | Project Accrual and Accounting System | UNFCCC | UN Framework Convention on Climate Change |
| PILaR | Participatory and Inclusive Land Readjustment project | UNFPA | United Nations Population Fund |
| PSU | Participatory Slum Upgrading Programme | UNHCR | United Nations High Commissioner for Refugees |
| RAMA | Network of Metropolitan Areas of the Americas | UNICEF | The United Nations Children's Fund |
| RBM | Results-based Management | UNISDR | United Nations International Strategy for Disaster Reduction |
| RCMRD | Regional Centre for Mapping of Resources for Development | UNMISS | United Nations Mission in South Sudan |
| SDG | Sustainable development goals | UNON | United Nations Office in Nairobi |
| SIDS | Small Island Developing States | UNOPS | United Nations Office for Project Services |
| SLoCAT | Partnership on Sustainable Low-Carbon Transport | UN-Women | The United Nations Entity for Gender Equality and the Empowerment of Women |
| STDM | Social Tenure Domain Model | | |
| SUSTRAN | Sustainable Transport | UPDB | Urban Planning and Development Branch |
| SWAP | System Wide Action Plan on Youth | USAID | United States Agency for International Development |
| UBSB | Urban Basic Services | UTI | Urban Training and Studies Institute |
| UCLG | United Cities and Local Governments | WASH | Water Sanitation and Hygiene |
| UEB | Urban Economy | WATSAN | Water and Sanitation |
| ECLAC | UN Economic commission for Latin America and Caribbean | WHO | World Health Organization |
| UN | United Nations | WUC | World Urban Campaign |
| UNDA | United Nations Development Account | WUF | Session of the World Urban Forum |

1.0 Executive summary

I. Introduction

This is the first annual progress report on implementation of the six year strategic plan for 2014-2019, which was approved by the Governing Council of UN-Habitat during its twenty-fourth session. It is implemented through three successive biennial work programmes and budgets for 2014-2015, 2016-2017, and 2018-2019. Implementation of the plan started in January 2014, and it builds on the lessons learned and the achievements of the medium-term strategic and institutional plan, 2008-2013. This report has been prepared in accordance with Governing Council resolution 24/15 of April 2013 that request the executive director to “report annually to Governments through the Committee of Permanent Representatives and to Governing Council at its twenty-fifth session on progress made in the implementation of the strategic plan and the work programme activities” The report analyses and presents progress made towards achievement of results (expected accomplishments/outcomes) through the contributions of UN-Habitat and its partners, comprising governments, local authorities, the private sector, other United Nations agencies and other Habitat Agenda partners, supported by donors. UN-Habitat, like other United Nations agencies and development partners, contributes to the results or changes observed. Within UN-Habitat, the work programme is implemented in a matrix manner, with branches, regional offices and country offices contributing to the focus areas, which are fully aligned with the subprogrammes.

The Annual Report 2014 presents detailed analytical information on progress towards the results and expected accomplishments for each of the focus areas at global, regional and country levels. The report also presents the status of financial resources, in terms of what was planned, allocated and utilized by each focus area or office in 2014. This report, which is prepared in line with results-based management principles, indicates what progress has been made towards achieving the indicator targets, how that progress is demonstrated and, what UN-Habitat and partners have done to contribute. It also indicates progress made towards delivery of the biennial work programme outputs in 2014. Progress in the implementation of the strategic plan and work programme and budget is assessed at output, indicator of achievement, expected accomplishment and strategic result levels. Outputs are monitored continuously through the Integrated Monitoring, and Document Information System (IMDIS), a centrally managed United Nations Secretariat-wide system that tracks delivery of work programmes. Expected accomplishments and indicators of achievement of the strategic plan and work programme are reported on annually, while the strategic results are reported on biennially. This report has been strengthened by a results-focused performance measurement plan of the strategic plan which has indicator baselines and targets for all the expected accomplishments of each focus area, thus notably enhancing programme planning, monitoring and reporting processes in UN-Habitat.

This report includes Executive direction and management. Programme Division and the Office of Man-

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