

**Evaluation Report 5/2018**

# **Joint Mid-Term Evaluation of The Making Cities Sustainable and Resilient Project, 2016 – 2019**

**September 2018**



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***Author:***

Magda Stepanyan

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The MTE was carried out by Magda Stepanyan, MA, MSc, CIRM, with active support from both UNISDR and UN-Habitat in facilitating the MTE process. The author would like to thank the Evaluation Reference Group and specifically the project team for their contribution and collaboration throughout the evaluation process. Special thanks should be extended to the team of UNISDR who was facilitating the implementation of two surveys organized for the purpose of this MTE.

## Acronyms and Abbreviations

AIDMI	All India Disaster Mitigation Institute
AUDI	Arab Urban Development Institute
CCA	Climate Change Adaptation
CGRC	Cantonal Risk Management Committee
COMRED	Municipal Coordinator for DRR, Guatemala
CRPP	City Resilience Profiling Programme
CRPT	City Resilience Profiling Tool
CSTC	Centre of Science and Technology of Construction
CUDRR+R	Center for Urban Disaster Risk Reduction & Resilience
DEVCO	The Commission's Directorate-General for International Cooperation and Development
DRR	Disaster Risk Reduction
EEAS	European Union External Action
EC	European Commission
ECOSOC	The Economic and Social Council
EU	European Union
EUR	Euro
FAO	Food and Agriculture Organization
GETI	Global Education and Training Institute
GRDRR	Global Facility for Disaster Reduction and Recovery
HLPF	High-level Political Forum on Sustainable Development
IASC	Inter-Agency Standing Committee
ICES	International Council for the Exploration of the Sea
ICLEI	International Council for Local Environmental Initiatives
IDDR	International Day for Disaster Reduction
IFRC	International Federation of Red Cross and Red Crescent Societies
INGO	International Non-Governmental Organisation
ISO	International Organization for Standardization
LOCS4Africa	Local Climate Solutions for Africa
LG-SAT	Local Government Self-Assessment Tool
MAB	Municipal Association of Bangladesh
MCR	Making Cities Resilient
MCSR	Making Cities Sustainable and Resilient
MCUR	Medellin Collaboration for Urban Resilience
MHCUA	Meeting Humanitarian Challenges in Urban Areas
MIP	Multiannual Indicative Programmes
MOHUD	Ministry of Housing and Urban-Rural Development
MTE	Mid Term Evaluation
MUAN	Municipal Association of Nepal
NGO	Non-Governmental Organisation
NIP	National Indicative Programmes
NUA	New Urban Agenda
OECD/DAC	Organisation for Economic Co-operation and Development's Development Assistance Committee
ONEA-GETI	Office for Northeast Asia and Global Education and Training Institute
QRE	Quick Risk Estimation
RAC	Rapid assessment of capacity development
RC	Resilience Capacities

RESCCUE	Resilience to Cope with Climate Change in Urban Areas
SAMSFI	Supporting & Monitoring Sendai Framework Implementation Branch
SDGs	Sustainable Development Goals
SEEDS	An International NGO working towards environmental management and disaster risk reduction
SIDS	Small island developing states
TOC	Theory of Change
UCLG	United Cities and Local Government
UCLG-ASPAC	United Cities and Local Government Asia-Pacific
UNEG	United Nations Evaluation Group
UN-Habitat	United Nations Human Settlements Programme
UNISDR	United Nations Office for Disaster Risk Reduction
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNOCHA	United Nations Office for the Coordination of Humanitarian Affairs
UNOPS	United Nations Office for Project Services
URBANET	News and Debates on Municipal and Local Governance, Sustainable Urban Development and Decentralization
URI	Urban Resilience Institute
TOT	Training of Trainers
WB	World Bank
WUF	World Urban Forum

## Executive Summary

### Introduction

This report summarizes the findings from the Mid-Term Evaluation (MTE) of *Making Cities Sustainable and Resilient* project enabled through EC DEVCO funding and jointly implemented by UN-Habitat and UNISDR. The project is planned for 36 months from 15 April 2016 to 14 April 2019 with a total budget of EUR7.500.000.

**Evaluation purpose.** The MTE is intended to contribute to better understanding of the progress made within the project and extract the lessons learned from its implementation to ensure the project achieves its transformative results. The **objectives of the MTE** are: (a) to validate the logic model of the project to reflect the cause-effect relationships revealed during the implementation of the project; (b) to provide evidence of the progress towards the project outcome, (c) to suggest if the project is on the right track towards the desired impact, and (d) to provide corrective recommendations if and when necessary to ensure project delivers to its objectives defined within the current Theory of Change (TOC) and those could be potentially defined during the validation of the logic model.

The MTE reflects on the progress of the project and was guided by the following questions:

- (1) are there missing links within the TOC of the project,
- (2) does the project influence the observed outcomes and set to achieve its desired impact,
- (3) what is the quality of adaptive management approach or how well the project team adapted its theory and implementation strategy to the changes in the context,
- (4) what are the resilience capacities and how the action supported to build them within target municipalities,
- (5) what is the level of coherence and complementarity of both implementation streams (UNISDR and UN-Habitat).

The primary intended audience of the report is the project team, comprising both UNISDR and UN-Habitat teams, as well as the donor EU DEVCO. However, the findings of the MTE could be informative for the larger set of stakeholders interested and engaged in building urban

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