

### PROCUREMENT'S STRATEGIC VALUE

Why gender-responsive procurement makes business sense

WOMEN'S ENTREPRENEURSHIP ACCELERATOR



© 2022 UN Women. All rights reserved.

Produced by the Economic Empowerment Section of UN Women

The views expressed in this publication are those of the author(s) and do not necessarily represent the views of the United Nations Entity for Gender Equality and the Empowerment of Women (UN Women), the United Nations or any of its affiliated organizations.

The contents of this report additionally do not necessarily reflect the views of NAMA Women Advancement and Mary Kay, Inc., UN Women's two strategic partners for the development of this report.

Suggested citation: UN Women. 2022. "Procurement's strategic value: Why gender-responsive procurement makes business sense." New York: UN Women.

Author: Jocelyn Chu (UN Women)

Editor: Andy Quan

Design and layout: Oliver Gantner

Cover photo: A baker prepares bread for packing and distribution to schools in Kyrgyzstan, which purchase 600 of the 5,000 units of bread the bakery produces daily. UN Women/David Snyder.

#### ADVOCACY BRIEF

# PROCUREMENT'S STRATEGIC VALUE

Why gender-responsive procurement makes business sense



ECONOMIC EMPOWERMENT SECTION UN WOMEN

New York, April 2022





#### **ACKNOWLEDGEMENTS**

This report is a product of the Women's Entrepreneurship Accelerator (WEA). WEA is a multipartner initiative on women's entrepreneurship convening six United Nations agencies (the International Labour Organization (ILO), International Trade Centre (ITC), International Telecommunication Union (ITU), United Nations Development Programme (UNDP), UN Global Compact (UNGC) and UN Women) and Mary Kay, Inc. to empower 5 million women entrepreneurs by 2030.

The ultimate goal of the initiative is to maximize the development impact of women's entrepreneurship in achieving the Sustainable Development Goals (SDGs) by creating an enabling ecosystem for women entrepreneurs around the world.

This publication is a contribution to UN Women's "Stimulating Equal Opportunities for Women Entrepreneurs" flagship programme, which champions gender-responsive procurement as a strategic lever for supporting women's entrepreneurship. UN Women thanks NAMA Women Advancement for its support of the flagship programme and Mary Kay, Inc. for its support of the WEA-affiliated activities that fall within the programme.

UN Women also gratefully acknowledges the participants in UN Women-led interviews, webinars, the community of practice and the survey on gender-responsive procurement, as well as valuable contributions and peer review from Jamila Belabidi (Procter & Gamble), Belisa de las Casas (formerly at WEConnect International) and Aude Coquatrix, Lina Al Qaddoumi, Megan Galvin and Lauren Gula (all of UNGC). UN Women thanks survey translators Nelly Kempf and Lisbeth Woodington as well as Anna Falth and Diana Ranola of the Women's Empowerment Principles (WEPs) Secretariat and the aforementioned UNGC colleagues for disseminating the survey. UN Women is grateful to its fellow founding UN partners in WEA (ILO, ITC, UNDP and UNGC) for their collaboration. This publication benefited from the collaboration with UN Women colleagues Anna Gollub, Katja Freiwald, Leia Grossman, Meral Guzel, Tayna Leite, Seemin Qayum and Viktoria Smirnova, and was produced under the overall supervision of Jade Cochran.

## ABBREVIATIONS AND ACRONYMS

B2B Business-to-businessB2C Business-to-consumerBCG Boston Consulting Group

CEO Chief Executive Officer
CPO Chief Procurement Officer

CSR Corporate social responsibility
DE&I Diversity, equity and inclusion

ESG Environmental, social and governance

GDP Gross domestic product

GEM Global Entrepreneurship Monitor
GRP Gender-responsive procurement
ILO International Labour Organization

ITC International Trade Centre

MCB Marketing and consumer business
PPE Personal protective equipment

RFPs Request for proposals

SDGs Sustainable Development Goals
SMEs Small and medium-sized enterprises

WBENC Women's Business Enterprise National Council

WEA Women's Entrepreneurship Accelerator

WEPs Women's Empowerment Principles



**Gender-responsive procurement (GRP):** The sustainable selection of services, goods or public works from womenowned or women-led enterprises and/or those having gender-responsive policies and practices for employees and supply chains.

**Gender-responsive businesses:** Businesses that meet criteria for integrating gender equality and women's empowerment tenets in their policies and practices that are in alignment with international norms and standards. To be considered gender-responsive, comprehensive compliance with the Women's Empowerment Principles (WEPs) and International Labour Organization (ILO) labour standards would be required.

**Supplier diversity:** A formal programme which promotes procurement from businesses that are at least 51 per cent owned and operated by a traditionally underrepresented or underserved individual or group.

**Supply chains:** The direct sequence of activities to produce goods, often from the perspective of buyers.

**Tier 1 suppliers:** Directly contracted suppliers that provide services, goods or public works to the business.

**Tier 2 suppliers:** A business' indirect suppliers, who are contracted by their direct, Tier 1 suppliers.

**Value chains:** "[T]he full range of activities that are required to bring a product or service from conception, through the intermediary phases of production (involving a combination of physical transformation and the input of various producer services), delivery to final customers, and final disposal after use".<sup>2</sup>

**Women's Empowerment Principles (WEPs):** The Women's Empowerment Principles are a set of principles offering guidance to businesses on how to promote gender equality and women's empowerment in the workplace, marketplace and community.

**Women-owned business:** A legal entity, that at a minimum: 1) is at least 51 per cent owned by one or more women; 2) is unconditionally controlled by one or more women over both long-term decision-making and the day-to-day management and administration of the business operations; and 3) is independent from non-women-owned businesses.

**Women-led business:** A legal entity in any field that has a minimum of 50 per cent women-identified representation in management with senior-level, strategic decision-making abilities.

- 1. Bateman, Barrington and Date 2020; Worthington 2009.
- 2. Kaplinsky 2004.
- 3. While various organizations have their own definitions of women-owned businesses, this publication uses the UN system's standard definition.



https://www.yunbaogao.cn/report/index/report?reportId=5\_30995

