



WFP EVALUATION



World Food Programme

SAVING LIVES
CHANGING LIVES

Evaluation of the WFP South-South and Triangular Cooperation Policy

Centralized Evaluation Report – Volume I

OEV/2019/027
Office of Evaluation

October 2021

Acknowledgements

The evaluation team would like to thank all those who contributed to this evaluation. We are especially grateful to the Programme – Humanitarian and Development Division (PRO) South-South and triangular cooperation (SSTC) team at headquarters (HQ), and to the staff and management of World Food Programme (WFP) country offices in Benin, Burundi, Ecuador, Egypt, India, the Republic of Congo and Sri Lanka for hosting remote field missions, and in Bangladesh, the Dominican Republic, Kenya, Malawi, and Zimbabwe for supporting the conduct of desk reviews “plus”. We also thank the consulted leadership and staff at WFP headquarters in Rome, the regional bureaux and the Centres of Excellence (CoE) in Brazil, China, and Cote d’Ivoire, as well as the WFP partners at global, regional and country levels who agreed to be interviewed during the evaluation despite the challenging context of the COVID-19 pandemic. Special thanks go to the WFP Office of Evaluation (OEV) for their overall guidance and support.

Disclaimer

The opinions expressed in this report are those of the evaluation team, and do not necessarily reflect those of the World Food Programme. Responsibility for the opinions expressed in this report rests solely with the authors. Publication of this document does not imply endorsement by WFP of the opinions expressed.

The designation employed and the presentation of material in maps do not imply the expression of any opinion whatsoever on the part of WFP concerning the legal or constitutional status of any country, territory or sea area, or concerning the delimitation of frontiers.

Photo credit

Cover Photo: WFP/Ana Buitron

Key personnel for the evaluation

OFFICE OF EVALUATION

Director of Evaluation – Andrea Cook

Evaluation Manager – Francesca Bonino

Second Level Quality Assurance – Deborah McWhinney

Evaluation Analyst – Raffaella Muoio

EXTERNAL EVALUATION TEAM (UNIVERSALIA)

Team Leader – Marie-Hélène Adrien

Deputy Team Leader and Senior Evaluator– Anette Wenderoth

Senior Evaluator and SSTC Expert – Nils-Sjard Schulz

Senior Evaluator, and Gender and Humanitarian Settings Expert – Christine Ouellette

Evaluation Analysts – Arunima Sharan and Zachariah Su

Logistical and Formatting Support – Tracy Snilner and Nadia Cherkaoui

Quality Assurance – Katrina Rojas

Contents

Executive Summary	i
1. Introduction	1
1.1. Evaluation Features.....	1
1.2. Context.....	1
1.3. The South-South and Triangular Cooperation Policy	4
1.4. Evaluation Methodology, Limitations and Ethical Considerations	6
2. Evaluation Findings	10
2.1. EQ1: Quality of the Policy	10
2.2. EQ 2: What were the results of the Policy?	15
2.2.1. Introduction	15
2.2.2. Results in relation to South-South and triangular Cooperation-related organizational change in WFP	16
2.2.3. Results deriving from WFP-facilitated South-South and Triangular Cooperation	21
2.2.4. Contributions to gender equality and accountability to affected populations	29
2.2.5. Unplanned results.....	30
2.3. EQ3: Why has the Policy produced the results that have been observed?	31
2.3.1. Introduction	31
2.3.2. Internal Factors	31
2.3.3. External Factors.....	45
3. Conclusions and Recommendations	48
3.1. Conclusions	48
3.2. Recommendations	52

List of Annexes (in Volume II)

A summary list of annexes is provided below. For the complete set, please refer to volume 2.

Annex I	Summary Terms of Reference
Annex II	List of Activities for Policy Implementation
Annex III	Theory of Change for WFP Support to/Use of South-South and Triangular Cooperation
Annex IV	Revised Evaluation Timeline
Annex V	Evaluation Methodology
Annex VI	Evaluation Matrix
Annex VII	Schedule for Field Work
Annex VIII	Comparator Study
Annex IX	Thematic Mini Case Studies
	Thematic case study: social protection including school feeding
	Organizational and policy environment
	Social protection engagement in South-South and triangular cooperation
	Emerging results
	Factors influencing results/lessons learned
	Thematic case study: nutrition
	Organizational/policy environment
	Nutrition-related engagement in South-South and triangular cooperation
	Factors influencing results/lessons learned
	Thematic case study: smallholder agriculture market support
	Organizational/policy environment
	Smallholder agriculture market support-related engagement in South-South and triangular cooperation
	Factors influencing results/lessons learned
	Thematic case study: emergency preparedness and response
	Organizational/policy environment
	Emergency preparedness and response-related engagement in South-South and triangular cooperation
	Factors influencing results/lessons learned
Annex X	Consulted Stakeholders
Annex XI	Interview Protocols
Annex XII	Bibliography
Annex XIII	Triangulation and Evidence Matrix
Annex XIV	Interpreting Evaluation Findings Against the (Simplified) Theory of Change
Annex XV	Assessment of Policy Quality
Annex XVI	Examples of Different South-South and Triangular Cooperation "Models"
Annex XVII	WFP Centres of Excellence
Annex XVIII	Mapping of Evaluation Findings, Conclusions and Recommendations

List of Tables

Table 1	South-South and Triangular Cooperation Policy priority activities, key modalities and principles.....	4
Table 2	Assessment of the quality of the South-South and Triangular Cooperation Policy against WFP criteria.....	10
Table 3	Indicative distribution of WFP-supported South-South and triangular cooperation initiatives since 2015 across thematic areas	17
Table 4	Dimensions that characterize South-South and triangular cooperation initiatives	20
Table 5	Capacity changes facilitated through WFP-supported South-South and triangular cooperation initiatives by level and thematic area	21
Table 6	Overview of South-South and triangular cooperation contributions to policy/advocacy level changes, and commonly used South-South and triangular cooperation modalities	22
Table 7	Overview of South-South and triangular cooperation contributions to technical/institutional-level changes, and commonly used South-South and triangular cooperation modalities	24
Table 8	Overview of South-South and triangular cooperation contributions to community/grassroots-level changes, and commonly used South-South and triangular cooperation modalities.	26
Table 9	Alignment of WFP-supported South-South and triangular cooperation with principles of 'good' South-South and triangular cooperation	31
Table 10	Comparison of Centres of Excellence along selected dimensions	40

List of Figures

Figure 1	South-South and triangular cooperation-related milestones in WFP	3
Figure 2	Simplified theory of change for WFP-facilitated South-South and triangular cooperation work	6
Figure 3	Countries covered by remote missions and desk reviews "plus"	7
Figure 4	South-South and triangular cooperation as a "bridge" between country capacity strengthening and partnerships	51

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_902

