

## Global strategy on human resources for health:

Workforce 2030



# Global strategy on human resources for health: Workforce 2030



















WHO Library Cataloguing-in-Publication Data

Global strategy on human resources for health: workforce 2030.

I.World Health Organization.

ISBN 978 92 4 151113 1 Subject headings are available from WHO institutional repository

### © World Health Organization 2016

All rights reserved. Publications of the World Health Organization are available on the WHO website (http://www.who.int) or can be purchased from WHO Press, World Health Organization, 20 Avenue Appia, 1211 Geneva 27, Switzerland (tel.: +41 22 791 3264; fax: +41 22 791 4857; email: bookorders@who.int).

Requests for permission to reproduce or translate WHO publications —whether for sale or for non-commercial distribution—should be addressed to WHO Press through the WHO website (http://www.who.int/about/licensing/copyright\_form/index. html).

The designations employed and the presentation of the material in this publication do not imply the expression of any opinion whatsoever on the part of the World Health Organization concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. Dotted and dashed lines on maps represent approximate border lines for which there may not yet be full agreement.

The mention of specific companies or of certain manufacturers' products does not imply that they are endorsed or recommended by the World Health Organization in preference to others of a similar nature that are not mentioned. Errors and omissions excepted, the names of proprietary products are distinguished by initial capital letters.

All reasonable precautions have been taken by the World Health Organization to verify the information contained in this publication. However, the published material is being distributed without warranty of any kind, either expressed or implied. The responsibility for the interpretation and use of the material lies with the reader. In no event shall the World Health Organization be liable for damages arising from its use.

Printed by the WHO Document Production Services, Geneva, Switzerland

### + Table of Content

	List of Tables and Figures	6
	Introduction	7
	Summary	8
	Background	10
+	Objective 1	15
	Policy options for WHO Member States	16
	Policy options to be considered in all countries	17
	Policy options to be considered in some countries, depending on context	19
	Responsibilities of the WHO Secretariat	21
	Recommendations to other stakeholders and international partners	21
+	Objective 2	23
	Policy options for WHO Member States	25
	All countries	25
	Policy options to be considered in some countries, depending on context	25
	Responsibilities of the WHO Secretariat	27
	Recommendations to other stakeholders and international partners	27
+	Objective 3	29
	Policy options for WHO Member States	30
	All countries	30
	Policy options to be considered in some countries, depending on context	31
	Responsibilities of the WHO Secretariat	32
	Recommendations to other stakeholders and international partners	32

+	Objective 4	33
	Policy options for WHO Member States  All countries	<b>35</b> 35
	Policy options to be considered in some countries, depending on context	36
	Responsibilities of the WHO Secretariat	36
	Recommendations to other stakeholders and international partners	37
+	Annex 1	39
+	Annex 2	47
+	Annex 3	51
+	References	55
	List of Tables and Figures	

### List of Tables and Figures

Figure 1	Human resources for health: availability, accessibility, acceptability,	
	quality and effective coverage	11
Figure 2	Policy levers to shape health labour markets	13
Table A1.1	Stock of health workers (in millions), 2013 and 2030	41
Table A1.2	SDG tracer indicators	42
Figure A1.1	SDG index composite method: percentage of 12 SDG tracer	
	indicators achieved as a function of aggregate density of doctors,	
	nurses and midwives per 1000 population	43
Table A1.3	Estimates of health worker needs-based shortages (in millions)	
	in countries below the SDG index threshold by region, 2013 and 2030	44
Table A1.4	Estimated health worker demand (in millions) in 165 countries,	
	by Region	45
Table A3.1	Monitoring and accountability framework to assess progress on	
	the Global Strategy milestones	52

### Introduction

- In May 2014, the Sixty-seventh World Health Assembly adopted resolution WHA67.24 on Follow-up of the Recife Political Declaration on Human Resources for Health: renewed commitments towards universal health coverage. In paragraph 4(2) of that resolution, Member States requested the Director-General of the World Health Organization (WHO) to develop and submit a new global strategy for human resources for health (HRH) for consideration by the Sixty-ninth World Health Assembly.
- 2. Development of the Global Strategy was informed by a process launched in late 2013 by Member States and constituencies represented on the Board of the Global Health Workforce Alliance, a hosted partnership within WHO. Over 200 experts from all WHO regions contributed to consolidating the evidence around a comprehensive health labour market framework for universal health coverage (UHC). A synthesis paper was published in February 2015 (1) and informed the initial version of the Global Strategy.
- 3. An extensive consultation process on the draft version was launched in March 2015. This resulted in inputs from Member States and relevant constituencies such as civil society and health-care professional associations. The process also benefited from discussions in the WHO regional committees, technical consultations, online forums, a briefing session to Member States' permanent missions to the United Nations (UN) in Geneva, exchanges during the 138th Executive Board and a final round of written comments in March 2016. Feedback and guidance from the consultation process were reflected in the current version of the Global Strategy, which was also aligned with, and informed by the WHO Framework on integrated people-centred health services. (2)

- 4. The Global Strategy on Human Resources for Health: Workforce 2030 is primarily aimed at planners and policy-makers of Member States, but its contents are of value to all relevant stakeholders in the health workforce area, including public and private sector employers, professional associations, education and training institutions, labour unions, bilateral and multilateral development partners, international organizations, and civil society.
- 5. Throughout this document, it is recognized that the concept of universal health coverage may have different connotations in countries and regions of the world. In particular, in the WHO Regional Office for the Americas, universal health coverage is part of the broader concept of universal access to health care.

# an resources for health: Workforce 2030 - Summary

ige and the UN Sustainable Development Goals in strengthened health systems

rengthen health systems, and the implementation of effective policies at national, regional and global levels outcomes by ensuring universal availability, accessibility, acceptability, coverage and quality of the

### est attainable standard of health

ces devoid of stigma and discrimination

al rights of all health workers, including safe and decent working environments and freedom

rity in alignment with national priorities and harassment

ity with the provisions of the WHO Global Code of Practice on the International Recruitment of Health Personnel mitment and foster inclusiveness and collaboration across sectors and constituencies

outcomes, social welfare, employment creation education policies; to address shortages and improve distribution of health workers, so as the population and of health systems, taking 2. To align investment in human resources for to enable maximum improvements in health health with the current and future needs of account of labour market dynamics and

national and regional strategies, and the Global accountability for the implementation of 4. To strengthen data on human resources for health, for monitoring and ensuring Strategy. leadership and governance of actions on human

levels for effective public policy stewardship, sub-national, national, regional and global

resources for health

3. To build the capacity of institutions at

hould be understood as relevant in each country in accordance with subnational and national responsibilities.

and economic growth.



https://www.yunbaogao.cn/report/index/report?reportId=5\_24498